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# Structures for Statewide Communication and Collaboration

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### **Massachusetts Context**

#### Massachusetts Context

- 29 campuses 25 Governing Boards
  - 15 Community Colleges
  - 9 State Universities
  - 5 campus UMass system
- 393 school districts 275 RT3
  - Traditional
  - Regional
  - Charter
  - Vocational

#### Massachusetts Context

- Secretary
  - Mission, Budget
- 3 Boards
  - Higher Education coordination; advocacy, assessment system
  - Elementary and Secondary Education assessment system , licensure
  - Early Education and Care
- Educator Preparation
  - BHE approves programs
  - BESE sets licensure requirements



#### The Vision Project

### A Public Agenda for Higher Education in Massachusetts

- To rank among the top-performing states in five key areas of educational performance
  - College Participation of high school graduates
  - College Completion of the students we enroll
  - Student Learning on campus-level and national assessments of learning
  - Workforce Alignment of our degree programs with key areas of workforce need in the state's economy
  - Elimination of Disparities among different ethnic/racial, economic and gender groups
- To annually report publicly our standing in the five key areas

#### The Vision Project

## 2009-2010: Gaining Support for the Vision Project

Working with the Presidents

Endorsement by
Massachusetts Board
of Higher Education—
May 2010

#### The Vision Project

### 2010-2011: Organizing the Work

Outreach to Key Constituencies

Data Collection and Benchmarking

Formation of Working Groups



# Vision Learning Assessment Project

## Vision Project Collaborating Across Institutions

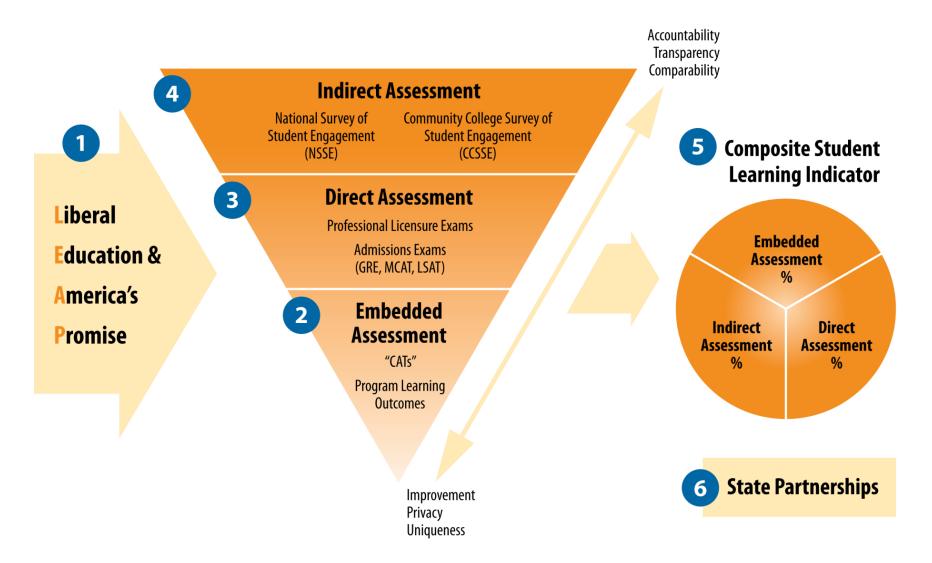
#### Phase 1 - Focus on "best practices" on each campus

- Foundation Grant
  - Expert help to campuses
  - System-wide leadership team
  - System-wide conferences
  - Experiments and pilots
- Build trust, credibility, support

Phase 2 - Based on faculty work & widely acceptable to faculty

An embedded assessment that can be scaled to system level

#### A Model for Statewide Learning Outcomes Assessment in Massachusetts





# Vision College Participation Project

### Vision Project – College Participation Collaborating Across Sectors

- Shared definition of college definition by 2013
- Campus driven
- Structure for cross-sector engagement at local, regional and state levels
  - Presidents
  - Faculty Leadership
  - Regional Readiness Centers
  - Statewide Conferences
- Building understanding trust, credibility, support, structure

#### Vision Project – College Participation

### Leveraging Other Initiatives

#### Leverage Connections

- Achieve ADP
- RT3
- PARCC
- College Readiness Partnership
- Core to College
- Future ReadY

#### **Vision Project**

#### Conclusion

- Steps
  - Reframe debate
  - Pound pavement (academic, business, media)
  - Leverage timing state & national economic context, pressure
  - Campus leadership and engagement
- Essentials
  - Mission a higher purpose
  - Money public & private (PIF, Foundation Grants)
  - Metrics annual report
- ROI

#### THANK YOU!

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